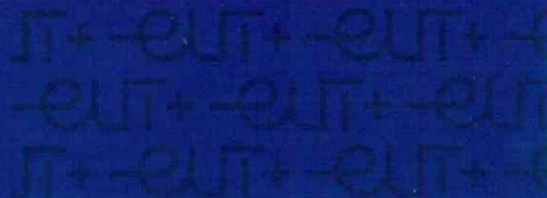




EUROPEAN  
UNIVERSITY OF  
TECHNOLOGY



## ROADMAP AGREEMENT FALL 2021 – SPRING 2023

ENGLISH VERSION

BETWEEN the following other partners:

**University of Technology of Troyes (France)**, whose headquarters are located 12 rue Marie Curie - 10000 Troyes, France, represented by its Director, Mr Pierre KOCH,

**Hochschule Darmstadt, University of Applied Sciences of Darmstadt (Germany)**, whose headquarters are located at Haardtring 100, 64295 Darmstadt, represented by its President, Mr Ralph STENGLER,

**Rīgas Tehniskā universitāte, Riga Technical University (Latvia)** with its seat at Kaļķu iela 1, Rīga, 1658, represented by its Rector Leonīds RIBICKIS,

**Technological University Dublin**, whose registered office is at North Circular Road 191 Park House Grangegorman, Dublin D07 EWV4, represented by its President David FITZPATRICK,

**Технически университет София Technical University of Sofia (Bulgaria)** with seat at Kliment Ohridsky Bd 8, Sofia 1000, represented by its Rector Ivan KRALOV,

**Τεχνολογικό Πανεπιστήμιο Κύπρου, Cyprus University of Technology (Cyprus)** with its seat at Archbishop Kyprianos 31 Savings Cooperative Bank Building 3rd Floor, Lemesos 3036, represented by its Rector Panayiotis ZAPHIRIS,

**Universidad Politécnica de Cartagena, Technical University of Cartagena (Spain)**, with registered office at Plaza del Cronista Isidoro Valverde, Edificio la Milagrosa, Cartagena 30202, represented by its Rector Beatriz MIGUEL HERNÁNDEZ,

**Universitatea Tehnică din Cluj-Napoca, Technical University of Cluj-Napoca (Romania)** with seat at Str Memorandumului 28, Cluj-Napoca 400114, represented by its Rector Vasile TOPA.

Hereinafter referred to as "**the partners**".

Where a provision applies indiscriminately to the "Coordinator" and the "Partners", in the context of this Agreement, they shall be collectively referred to as the "Partners".

The initiative or project "European University of Technology" is also referred to by its acronym "EUT+".

All the active partners for the development of the project are also called "the Alliance".

FIRST OF ALL, THE FOLLOWING IS SET OUT:

Having regard to the second call for Erasmus+ "European Universities" projects,

Having regard to the application file for this call for projects and its annexes, which the partners submitted on 26 February 2020,

Having regard to Grant Agreement N°101004088 (Annex 2) signed by the partners and the European Commission on 16 October 2020,

In the event of a conflict between the terms of this agreement and the Grant Agreement, the terms of the Grant Agreement shall prevail.

HAVING STATED THIS, IT IS AGREED AND DETERMINED AS FOLLOWS:



## Part 1 : Preamble<sup>1</sup>

### 1.1 Partners Commitment

The eight partners of the European University of Technology (EUT+) aim to building a single fully integrated multi-campus university that will serve the common interests of our students and staff and the common good of society as a whole.

Each partner has validated the application that was submitted in response to the second Erasmus+ call for proposals, "European Universities", as well as its mission statement and the other appended elements, as set out in the Grant Agreement. Each partner has taken ownership of the content and ambitions as submitted and evaluated.

In accordance with the expectations of the European Commission, each partner considers EUT+ as a transformational initiative that will structure a common future.

To fulfil the ambition of the EUT+ initiative, each partner is integrating it as an essential object at every level of decision-making and governance from the central bodies down to individual departments and laboratories.

Each partner thus uses the European University Initiative as an object of transformation of their own institution towards the common project and, more generally, towards best practices for the benefit of all, and in particular students, society and knowledge.

Each partner extends these principles to complementary or subsequent actions for the development of EUT+ that are supported by other sources of funding.

### 1.2 General Dynamics

#### 1. General ambition and temporal sequence

Each partner undertakes to do its utmost to fit into the timeline and to respect the Memorandum of Understanding of the European University of Technology Initiative. As a target structure for convergence, a European Grouping of Territorial Cooperation can be considered.

#### 2. Identification of barriers and evolution of regulatory and legal frameworks

Each partner is aware that implementing our ambition will require changes, sometimes significant, in the national legal, regulatory and administrative frameworks in particular. This is a component of the actions expected from selected "European Universities" call for proposals. Each partner undertakes to identify the barriers to development as soon as possible, to make them known, to open them up to debate, and propose the most relevant means to make them evolve and possibly implement actions in this direction.

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<sup>1</sup> This preamble is based on the partner agreement signed in Cluj on the 4th of February 2020.

These actions will fully comply with European and national law and will be implemented on the basis of a transparent and clear explanation of the rationale behind them. They aim at improving the services provided by the partners and by EUT+ to students and society and at building and deepening the European areas of education, research and innovation.

### *1.3 Reaffirmation of the ambitions expressed during the writing of the proposal Memorandum of Understanding signed in Cluj-Napoca*

The partners explicitly reaffirm the terms of the Memorandum of Understanding signed in Cluj-Napoca on 4 February 2020 and integrated into the mission statement of the bid:

#### **1. The European University of Technology, EUT+**

- a. Deepening their existing collaborations, the partners are jointly building a confederate alliance with a European vision of technology, to contribute to the development of society, the economy and technological culture.
- b. This alliance is called European University of Technology, EUT+.
- c. EUT+ embodies the European values of humanism, engagement, inclusiveness, multiculturalism and multilingualism, academic freedom and critical thinking, responsibility towards societal challenges. It is driven by knowledge and a dedication to the sustainable development of the European Union.
- d. The European University of Technology is an experimental, ambitious, European and global development initiative. Our long-term aim is to become a fully integrated institution. The vision and suggested timelines are detailed in the mission statement.

#### **2. Legal Aspects**

- a. The ultimate goal of the partners is to establish a legal entity for EUT+. The partners are aware there will be a process towards this goal, and that intermediate legal entities will be created on the way to a convergence trajectory.
- b. The different legal entities hosting EUT+ will be gradually more and more integrated, depending on the regulatory evolution of the national and European frameworks.
- c. By creating EUT+, the partners explore concretely the idea of a European University, experiment together to open paths and create futures.
- d. The partners define and specify the regulatory evolution which they will need, with particular attention to funding frameworks.

#### **3. Vision**

- a. The partners share a common vision, mission, and ambition for Europe, for technology, for education, research and knowledge exchange. This vision is presented in EUT+'s Mission Statement, written and officially endorsed by all partners.



- b. EUT+ vision for Europe is one of openness and inclusiveness, cooperation and exchange, diversity and mobility. EUT+ identity and values are in line with the Lisbon Treaty, promotes research and technological development (Article 2c), scientific and technical progress (Article 172a), a high level of education (Article 5a), enhanced cooperation (Article 10), and more.
- c. The curricula and pedagogical methods of the European University of Technology are fully in line with the Bologna process, and with the frameworks of the European Higher Education Area.
- d. The European University of Technology develops education, research, knowledge exchange and technology transfer, and conducts international collaboration activities.
- e. The quality processes of the partners and EUT+ are integrated at all levels.
- f. Research is part of the European area whose tools it uses. In particular, the partners shall endeavour to implement the EURAXESS charter.

#### 4. Activities

- a. This alliance anticipates strategic and regulatory evolution by experimenting on a European scale with converging trajectories on common objectives. It is anticipating the availability of additional funds and financial instruments.
- b. The partners applied to the second "European Universities initiative" call opened by the DGEAC, building on existing collaborations and on the encouraging result obtained in the previous application. A common vision and ambition are presented in the mission statement included in their application to this call.
- c. In order to pursue and reinforce the joint initiatives supporting the ambitious goal of integration, the partners are committed to submit an increasing number of responses to calls for proposals, in particular at the European level (DGEAC and DGRTD).
- d. Partners encourage and increase considerably the mobility of their academic and non-academic staff within EUT+ in order to strengthen formal and informal links. They boost as much as possible student mobility between the partner institutions. Bilateral Erasmus+ agreements are signed by the 28 pairs of partners.
- e. Partners put in place structuring and experimental actions which contribute to the effective implementation of the EUT+ initiative.
- f. Partners are implementing the ambitions and actions described in their application to the European University call.
- g. Any bilateral or multilateral activity within the alliance that deepens the collaboration is encouraged and will serve as an experience for the deepening of the whole EUT+.

#### 5. Partners and management

- a. The partners are progressively aligning their strategies. All the decisions taken by each of the partners take into account, anticipate and participate in this

development, in all relevant ways. The partners ensure that their internal decisions are progressively consistent with each other and with the overall initiative.

- b. The partners put in place spaces for continuous discussion at all levels in order to advance actions and integration.
- c. The explicit steering structures of this initiative remain light, as it is of an experimental nature. Partners are setting up regular meetings of representatives of the councils and internal bodies.
- d. The partners create a common budget for joint actions.

## 6. Communication and external relations

- a. The partners use the EUT+ brand and the jointly validated communication tools in their communication.

When presenting or representing the EUT+ initiative, each partner endeavours to highlight the other partners, the actions jointly developed, the vision and common ambition being pursued.

### 1.4 Clause proposing the most favourable agreement

Each partner must propose to the other partners at least the most thorough and binding level of agreement that it has been able to sign elsewhere, provided that it complies with the laws and regulations. These agreements may take the form of bilateral or multilateral agreements with other higher education and research institutions, or cooperation arrangements within the framework of groups, networks, consortia or other alliances. They concern in particular cooperation agreements between institutions as well as exchange and mobility agreements.

This is true :

- Whatever the scale, notoriety or prestige of the institutions with which these agreements have already been signed;
- Whether they are agreements already signed in the framework of local partnerships, networks or other external alliances (European or international).

Contracts with “non-disclosure agreements” articles are excluded.

To enable this, the partners will progressively share their existing agreements with each other.

All new agreements will be established as far as possible on a multilateral basis within the Alliance, in order to avoid the multiplication of bilateral agreements.

A partner who does not wish or is unable to join an agreement at the time of the initial presentation may apply to join this agreement or the multilateral agreements at a later date.

If a partner subsequently signs an agreement that is more favourable than those currently in force within the Alliance, it will propose it in the same way to the Alliance partners.



## Part 2 Roadmap (fall 2021 – spring 2023)

Over the upcoming 18 months, each partner commits to the following key milestones:

- Operationalise the EUT+ Mission Statement within the strategic framework of each partner institution.
- Define a common research strategy, structured around EUT+ European Research Institutes, the first three of which will be launched in mid 2022.
- Launch our first common EUT+ programmes in fall 2022 with three Bachelors and three Masters in Engineering.
- Guarantee seamless mobility for staff and students and automatic recognition of all ECTS credits.
- Create a platform that integrates open data for all eight universities.
- Integrate the EUT+ logo and branding alongside that of each partner university in all our external and internal communication channels (official partner websites, communication material, etc).
- Kick-start a greater integrative process through a testbed approach. The first steps of this process will be discussed in Spring 2022.



Hochschule Darmstadt  
*Darmstadt University of Applied Sciences*



Prof. Dr. Ralph Stengler, President

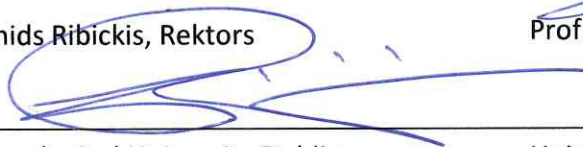
Τεχνολογικό Πανεπιστήμιο Κύπρου  
*University of Technology of Cyprus*



Καθηγητής Παναγιώτης Ζαφείρης,  
Πρύτανης

Rīgas Tehniskā universitāte  
*Riga Technical University*

Leonids Ribickis, Rektors



Universidad Politécnica de Cartagena  
*Technical University of Cartagena*



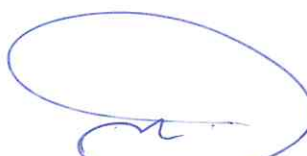
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